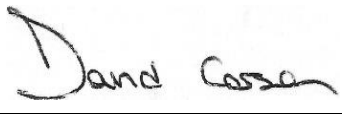


Technological University Dublin Governing Body

MINUTES

<u>MEETING 32:</u>	Monday 23 rd May 2022 (08.30 – 10.00)
<u>PRESENT:</u>	Mr D Carson (Chair), Professor D FitzPatrick (President), Dr M Carr, Ms P Kelly, Dr C Larkin, Dr E Maher, Ms M Ryan, Ms S O'Shaughnessy, Mr M O'Donnell, <u>Electronic Attendance:</u> Ms L Barrett, Ms V Bistry, Dr N Burns, Ms E Carroll, Ms M Cullen, Ms C Clune-Mulvaney, Ms A O'Toole, Mr J McCarthy
<u>APOLOGIES:</u>	Dr C Duffy, Ms É Finan (Deputy Chair), Mr J Grant, Mr C O'Donovan, Mr S Sheridan
<u>IN ATTENDANCE:</u>	Ms B Elliott (University Secretary),
<u>INVITED:</u>	Agenda Item [32.05] – Mr David Kinsella, Partner, Head of Risk Advisory, Deloitte
<u>SECRETARIAT:</u>	Ms Y Cooke
<u>DOCUMENTATION:</u>	<u>Circulated prior to meeting</u> Draft Report - TU Dublin Governing Body Effectiveness Self-Assessment (April 2022)
<u>DOCUMENTATION:</u>	<u>Circulated at the meeting</u> No documentation was tabled at the meeting.

REF	ITEM	DECISION
32.01	WELCOME AND INTRODUCTION The Chair thanked members for attending this specially convened meeting to consider the findings of the TU Dublin Governing Body Self-Effectiveness draft Report (April 2022). The Chair welcomed and introduced Mr David Kinsella, Partner, Head of Risk Advisory, Deloitte, whose team were engaged by TU Dublin to facilitate the Governing Body's self-assessment of its effectiveness. This included the development and facilitation of an online survey for Governing Body members, and the collation and analysis of the survey data for Governing Body to use in its self-assessment exercise.	NOTED NOTED
32.02	APOLOGIES The Chair noted members' apologies for this meeting.	NOTED
32.03	MEETING AGENDA This was a single item Agenda meeting which was approved and adopted by members.	APPROVED Proposed: S O'Shaughnessy Seconded: E Maher
32.04	DECLARATION OF CONFLICTS OF INTEREST The Chair noted there were no conflicts of interest declared by members present.	NOTED
32.05	TU DUBLIN GOVERNING BODY SELF-EFFECTIVENESS DRAFT REPORT (APRIL 2022) The Chair thanked the members of the Governing Body who took the time to complete the survey and stated that this meeting had been convened to allow Governing Body the opportunity to meet and discuss the findings of the draft report. The draft report had been circulated to members in advance of the meeting and the Chair invited Mr Kinsella to brief members on its key findings. Mr Kinsella summarised the approach taken, clarified that this had been a facilitation process conducted by Deloitte, and highlighted the main findings of the report before opening it up to members for questions, comments and observations. The Chair thanked Mr Kinsella for his time and briefing before he left the meeting.	NOTED NOTED

REF	ITEM	DECISION
	<p>Following discussion, Governing Body noted a number of areas for improvement including:</p> <ul style="list-style-type: none"> • Governing Body reporting and accompanying papers – presentation and format of key management information. • Balance and forward planning of Governing Body Agenda – to allow sufficient time to review and consider key matters, risks and opportunities for TU Dublin. • Governing Body engagement and dynamics – to enable members’ involvement sufficiently early in items to assist more meaningful contributions from Governing Body. To proactively influence and respond to key external stakeholders and learn from best practice and benchmarking. • Defining and clarifying Governing Body’s expectations and governance structures in place, including delegation authorities for management which are regularly reviewed. • Performance evaluation – to inform succession planning and enable Governing Body to review its membership skillsets, knowledge, diversity and experience. <p>The meeting acknowledged that although this is a Governing Body self-assessment review that it would have been beneficial to have recommendations from Deloitte. Governing Body noted that recommendations were outside the Terms of Reference agreed with Deloitte.</p> <p>The Chair advised members that an external review of the Governing Body will take place at the end of this year and will be conducted by Mazaars. This review will include recommendations based on surveys and interviews to be held with Governing Body members and the Executive.</p> <p>NEXT GOVERNING BODY MEETINGS Members noted that the Governing Body meeting scheduled to take place on Wednesday , 22nd June 2022 will be held on the Blanchardstown Campus.</p> <p>The Chair thanked members for their attendance and participation.</p> <p style="text-align: center;">  SIGNED _____ DATE: 22nd June 2022. David Carson, Chair. </p>	<p style="text-align: center;">NOTED</p> <p style="text-align: center;">NOTED</p> <p style="text-align: center;">NOTED</p> <p style="text-align: center;">NOTED</p> <p style="text-align: center;">NOTED</p>