MEETING 63: Governing Body Meeting 26th September 2025

PRESENT: Chair: E. O'Shea, E. Maher, M. Gately, W. Johnston, , D. Lillis, M. Cooke, L. Shoemaker, J. Cowman, N. Sebastine, L. Sharkey; R. English.

APOLOGIES:

IN ATTENDANCE: CFO S. Harton, Interim COO: S. Sherry

SECRETARIAT: Iseult Kelly

INVITED: Dr. Mary Meaney, Deputy President and Registrar. Dr. Dominic Dillane, Chief Recovery Officer.

Ref	Item	Decision
	WELCOME AND INTRODUCTION	
63.A.01	Introduction, Attendance and Apologies and welcome new members	Noted
	The Chair welcomed everyone and noted apologies for this meeting.	
63.A.02	Proposed Meeting Agenda	Approved
	The agenda for the meeting, as had been circulated, was approved and adopted	Propose: L. Shoemaker
		Second: J. Cowman
63.A.03	Declaration of Conflict of Interest	Noted
	The Chair noted there were no conflicts of interest declared by members present.	
63.A.04	Declaration of Confidentiality - All members present agreed to abide by strict confidentiality.	Noted
63.A.06	**MATTERS ARISING**	

i. Update on SRMS rollout

This resolution is based on the discussion as outlined below.

The Governing Body resolved that the University seek to obtain external resources with relevant expertise, and to redeploy internal resources, to enable the full registration of students with the University in such manner and at such time as the President so designates.

Approved

Proposed: L. Shoemaker

Seconded: J. Cowman

Dr. Mary Meaney, Registrar & Deputy President joined the meeting.

The Governing Body received a detailed verbal update on the rollout of the new Student Records Management System (SRMS).

Registrar's Oral Report

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███████████████████████████████. The system was designed to allow for delivery of modules across multiple modes. However, this has generated additional complexity and created multiple CRNs for individual modules, which has presented challenges for academic staff.

Technical issues remain as confirmed by the registrar:

- Number of Technical challenges that we are still working with the vendors to fix. One of those was the link from CRM, which is where any part time students, any masters students, international students where they came in that link wasn't working properly. It's now fixed.
- ████████████████████████████████████ .
- Ongoing work is being undertaken to cleanse and reconcile data from three legacy systems.

██

██████████████████████████████. Guidance has been issued to schools to help staff verify CRNs and module assignments; additional tools are being developed to allow easier checking.

President's Contribution

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██. ██████████████

██

For approval
any items that require GB approval

For discussion
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[REDACTED]

An Emergency Response Team (Business Continuity plan) has been established to manage immediate issues. In addition, a dedicated Data Quality Team will be created, comprising staff with specific expertise in Banner and data analytics, to ensure data integrity for examinations and reporting is in place for Jan and into the summer examinations.

The President confirmed that printer rollouts have been paused until SRMS and Brightspace access issues stabilise, to avoid further disruption for staff and students.

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[REDACTED]

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[REDACTED]

[REDACTED]

- ■ [REDACTED]

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ii.	Appointment of University Secretary as the authorized filer for the Charity Regulator	**Approved** Proposer: Eamon Maher Seconder: Leslie Shoemaker
iii.	Governing Body – Sub Committee Appointments as approved electronically 16 Sept 2025 as recommended by Select Committee Eamon Maher was appointed to the ARC committee. This was discussed by the Chair with the Internal Auditors and they saw no issue with this appointment. The GB considered it a positive development that a staff member is now a member of the ARC.	Noted
iv.	Approval of new Governing Body Members (recommended by the Select Committee) In May we approved regulations to select members already serving on a subcommittee to become a Governing Body member. The minister approved the regulations by letter dated the 08-09-2025 and consequent upon that the University secretary wrote to all relevant persons and sought expressions of interest. She received three expressions of interest. The Select subcommittee met on the 22-09-2025 and agreed to nominate Eamonn Russell and Catherine Clune Mulvaney for membership of the Governing Body. The paper proposes that the term is from the 1st Oct 2025 - 30th Sept 2029.	**Approval** Proposer Jennifer Cowman Seconder William Johnston
v.	Chair's Action Replacement of VP Research Support Services The President expressed her thanks to Brendan Jennings the VP for Research and Innovation for his contribution to TU Dublin, and wished him well in the future. The proposal is to fill the VP role on an interim basis and to hold an internal competition. The Governing Body unanimously supported this proposal.	Noted

Ref	Item	Decision
	vi. GOLD Business Continuity Report	Removed from Agenda
	As the SRMS item had been discussed at length, it was decided that ███████ was not required to attend.	
	vii. LINC Collaboratory - Update from FPC Chair William Johnston.	
	LINC Collaboratory further information is required on the LINC Collaboratory.	
	Interim COO gave an update. The VP of Sustainability Jennifer Boyer is requested to come to a Governing Body meeting to attend and answer questions.	
63.A.07	**HEA CORRESPONDENCE**	
	i. Subsidiaries – Communication from the President to Elaine Martin HEA on the 9th of Sept 2025,	Noted
	The University Secretary read out the TU Dublin responses in the letter, to the Governing Body.	
	ii. Notification to DFHERIS re Subsidiaries	Noted
	This draft will be brought to the next Governing Body meeting.	
	The University Secretary updated the GB on the status of this update.	
63.A.08	**OTHER CORRESPONDENCE RELEVANT TO GOVERNING BODY**	
	i. Correspondence from the Chair to the Student Union in support of their excellent work.	Noted
	ii. Letter to Dr. Charles Larkin from Minister James Lawless 2025.09.08 (Approving our May 2025 regulations)	Noted
63.A.09	**COMMUNICATION COVERAGE**	
	RuePoint Media Link	Noted
	SECTION B – ITEMS FOR APPROVAL	
63.B.01	**FINANCE ITEMS**	
	i. FY24 FS Final Version [approved at ARC 17 Sept 2025]	Proposed: E. Maher
	The CFO discussed the FY24 FS final version. This item was approved.	Seconded: M.Cooke

Ref	Item	Decision
ii.	**Appendix A – Certificate of Accompany FS FY24** That the President is authorized to sign Appendix A. This item was approved.	**Approved** Propose: E. Maher Second: M. Cooke
iii.	**Appendix B - Letter of Representation from OC&AG** That the Chair and the President are authorized to sign the letter of representation. The item was approved. The Governing Body thanked the CFO Stephen Harton for all his extremely hard work.	**Approved** Propose: E. Maher Second: M. Cooke
iv.	**LINC FY24 accounts** It was noted that these accounts are prepared by the LINC Board and will be available on 15th October. LINC Collaboratory will be discussed at future meetings.	Noted
v.	**Financial Recovery Plan Update** Dr Dominic Dillane, Chief Recovery Officer joined the meeting The CRO gave an overview of the contents in the documents and brought the HEA performance agreement to the Governing Body. He mentioned that it was the first time this agreement had been brought before the Body.	Noted
vi.	Performance Agreement with HEA 2025 The CRO explained that it is an annual self-evaluation we do covering a span of activities. It was presented to FPC on the 24-09-2025. The item was noted. It was proposed for the future that for each section of the report that it would be presented to the Governing Body for discussion in advance of it coming to the Governing Body for approval. In terms of S64 the targets in this report, align with the Financial Recovery Plan. All members of UET have given the President an assurance that what is in the PA is aligned with the FRP.	Noted
vii.	Independent Verifier Report Q2 2025 CRO updated members on the FRP. Independent verifier reviews the targets and comments. Governance Ireland action plan Action 42 Actions 35 completed 7 outstanding. Outstanding items related to delegation of powers completed in Q4 of next year for completion. BDO action plan good progress made. Timeline for actions to be completed. Financial recovery plan of 156 actions, 48 have been completed. A lot of the actions are ongoing. Considerable progress has been made. The Governing Body thanked the CRO for all his work on the FRP.	**Approved** Proposed: Eamon Maher Seconded: Mary Cooke
viii.	Update to HEA deliverables up to 17 Dec 2025	Noted

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	SECTION F – STANDARD ITEMS	
63.F.01	**ANY OTHER BUSINESS**	
	Gemini Project Update	Discussion
	It was noted that this Project was also discussed at FPC where it was agreed in principle that the funding could be provided.	
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	The Interim Chief Operating Officer advised that it was currently appropriately referred to as a research project. Should the project move beyond the discovery phase, it will become a construction project.	
	The Interim Chief Operating Officer recommended proceeding on the basis of the funding coming from an EU project source and on a sustainability basis.	
	The Chair requested assurance that no more than the amount stated will be spent on the project and is happy to go ahead with the proposal, but a letter should be forwarded reflecting the sentiment of concerns in the meeting to the GDA, and that any approval was based solely on the spend identifying the ultimate economic implementability of the project so as to affect any further decisions in respect of the project..	
	The University Secretary and Interim Chief Operating Officer will draft the letter for review by the Chief Financial Officer.	
63.F.02	**GOVERNING BODY MEETINGS**	
	Next Regular Governing Body Meeting: Wednesday, 15 October 2025	Noted
	The Chair thanked the members for their contributions to the meeting.	

Signed: *Eoin O'Shea*

Date: 26-11-2025

Acting Chair/ Deputy Chair Eoin O'Shea

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