

Final Technological University Dublin Governing Body

MINUTES

MEETING 64: Special Governing Body Meeting 3rd October 2025

PRESENT: (In person): Dr.Deirdre Lillis, Eoin O'Shea, Dr Jennifer Cowman, Ray English, Leslie Shoemaker, Eamonn Russell, Catherine Clune Mulvaney, Mary Cooke, William Johnston, Naomi Sebastine.

(Online)Michael Gately, Dr. Eamon Maher, Liam Sharkey, Princewill Aguele,

APOLOGIES: N/A

SECRETARIAT: Dr Pamela Kelly

INVITED: [REDACTED] (Arthur Cox) Dr. Dominic Dillane (CRO); Stephen Harton (CFO)

REF	ITEM	Decision
	Section A	
64.A.01	WELCOME AND INTRODUCTION INTRODUCTION, ATTENDANCE AND APOLOGIES The Chair welcomed all attendees to the meeting.	
64.A.02	PROPOSED MEETING AGENDA The Chair discussed the reason for calling the unscheduled meeting and thanked all members for attending. He outlined the agenda for the meeting.	Proposed: Leslie Shoemaker Seconded: Eamon Maher
64.A.03	Declaration of Conflict of Interest- all members present confirmed that there was no conflict of interests.	Noted
64.A.04	Declaration of Confidentiality – all members present agreed to abide by strict confidentiality.	Noted
64.A.06	DISCUSSION [REDACTED] [REDACTED] [REDACTED] [REDACTED] Key items discussed [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] The President clarified that the system is working but all the connections are not. The issue is with the data which was poured into the system and the replication of errors across the system.	

REF	ITEM	Decision
	██████████ (CFO) was welcomed to the meeting (Online) He briefed the Governing Body on the current situation and the potential financial impact of the SRMS rollout. He provided financial data to the board and discussed the figures with the Governing Body. He identified the financial risks, the financial recovery plan and the reporting requirements. ██████████ (CRO) was welcomed to the meeting (Online) He gave an overview of the Recovery plan and the impact of the SRMS rollout. HEA returns were discussed. He covered multiple items from ITR's; data; student cohorts, communications to staff and students, negative impact on the Financial Recovery Plan. <i>Stephen Harton & Dominic Dillane left the meeting</i> ██████████ Arthur Cox was welcomed to the meeting (online) He briefed the board on the current situation, options and discussed a proposed GB resolution in respect of the command and control of the SMRS project.	

The Governing Body discussed the situation and rationale for a potential course of action related to the command and control of the SMRS system. Reporting lines were discussed, and a solution focused objective course of action was discussed [REDACTED]

The GB Members discussed a proposed resolution related to command and control of the SMRS project in the absence of the President.

The Governing Body discussed a resolution.

Resolution: Temporary Measures in Respect of the Management of the SMRS Project

[REDACTED]
[REDACTED]
[REDACTED] Governing Body endorses and supports the President's recommendations in respect of the management of the next phase of the implementation of SRMS, together with all relevant functions and related systems, with immediate effect. The aims are to ensure that students can be registered without further delay in their appropriate courses and teaching staff can be assured of the number of students in their respective modules and having regards for student needs.

The reasoning behind the Governing Body's decision (to endorse the President's recommendations) is to ensure that the relevant and critical university information systems are fit for purpose including, inter alia:-

- a) System functionality and data quality underpinning critical university information systems including, admissions, registrations, examinations, fees, awards/graduation, timetabling, virtual learning environments and all connected systems.
- b) Correct and timely production of October and March Student Record System returns to the HEA, upon which the University's main funding stream depends.
- c) Reporting requirements to support faculties and PMSS (Professional Management and Support Services) functions in their work.
- d) Support services and communications to students and staff.
- e) All other relevant functions and systems considered essential by the President to the successful implementation of critical information systems in TU Dublin.

In particular, the following essential management actions shall be taken, as Temporary Measures, and on an Interim Basis only, and which said measures shall be Reviewed by Governing Body at its next scheduled meeting of 15 October 2025, and thereafter at the following scheduled meeting of 25 November 2025, and thereafter, or as otherwise determined by the Governing Body :-

1. Establishment of a Critical Systems Recovery (CSR) project as a sub-committee of UET, to be chaired by the President.
2. Overall leadership of the SRMS project implementation and follow on actions, and such allied and related duties, to be assigned to the Chief Recovery Officer with immediate effect.

REF	ITEM	Decision
	3. Line reporting arrangements for the following functions to be amended to report to the Chief Recovery Officer with immediate effect :- • Head of Student Services and Wellbeing • Head of Recruitment Admissions and Participation • SRMS Project Lead • Senior Manager Curriculum Management • Senior Manager Virtual Learning Environment (Brightspace) 4. [REDACTED] - Learning, Teaching and Assessment shall be assigned the role of project manager for the CSR project and his reporting line be changed to the Chief Recovery Officer. For the avoidance of doubt the Learning and Teaching function will remain under the Head of Academic Affairs. 5. [REDACTED] be assigned to the CSR team with specific responsibility for timetable system integration and their reporting line be changed to the Chief Recovery Officer. 6. The following staff will retain their existing line reporting arrangements however will take their direction from the CSR Sub-committee of UET for relevant CSR-related issues. • Chief Information Officer • Senior Manager Communications and Public Affairs The Governing Body enjoins the President and Chief Recovery Officer to actively manage people, processes, and structures to achieve the aims of this resolution. The Chair thanked [REDACTED] Arthur Cox for his time and advice. The resolution was passed unanimously. The Chair thanked the members for their time. He closed the meeting. SIGNED <u>Don John</u> DATE: 26-11-2025	Approved Proposed: Eamonn Russell Seconded: Catherine Clune Mulvaney