

Technological University Dublin
Governing Body Meeting
Meeting 66: Wednesday, 26 November 2025 (09.30am)
Final Signed Minutes

Attendance (Members): Chair: E. O'Shea, E. Maher, M. Gately, W. Johnston, E. Russell, D. Lillis, M. Cooke, R. English L. Shoemaker, J. Cowman, N. Sebastine, C. Clune Mulvaney, L. Sharkey, D. Moran, P. Aguele,

Apologies: G. Howlin.

Invited: S. Sherry, S. Harton, P. Kelly, R. Coyne.

Mr Brian Murphy – Community and Government Liaison, Mr. Ian Glendon – Interim Chief Infrastructure Officer, Mr. Paul Maguire - Head of Innovation & Knowledge Transfer, Mr. Paul McNulty – Head of Conservatoire, Ms. Rachel O Connor, Dr. Dominic Dillane - Chief Recovery Officer, Mr. Tom Fee – Chief Risk Assessment Officer, Mr. James Cooney – Senior Financial Operations Manager, Ms. Bronagh Elliot – Head of Governance and Compliance, Mr. Christy O' Shea – Head of Sport, Ms. Niamh O' Callaghan, [REDACTED] – Mazars, [REDACTED] – Arthur Cox LLP.

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Ref	Item	Decision
Section A - Standard Items		
	<u>Introduction, attendance & apologies</u>	
66.A.01	The Chair welcomed members to the meeting, particularly Derek Moran attending his first GB meeting	
66.02/66.03	The Agenda was agreed and there were no conflicts of interest noted.	Approved P: J.Cowman S: R. English
66.04	MINUTES/REPORTS OF PREVIOUS MEETING	
	i. 26.09 Meeting 63 ii. 03.10 Meeting 64 iii. 15.10 Meeting 65	Approved P: L. Shoemaker S: W. Johnston

66.05 **Matters Arising****i. Special Personnel Update**

██████████ from Arthur Cox LLP joined the meeting and discussed a ██████████ matter with the Board.

Noted

ii. EESP Update

The President updated the Board regarding the Executive and Engagement Structures Project since it's commencement in Feb 2025. The steering group meets monthly with key focuses being accountability matrixes put in place across all directorates and refining reporting structures. The staff consultation piece is ongoing.

Noted

iii. Appointment of Chair of the GB - Report from Chair Selection Committee

The Board approved the appointment of Gerard Howlin as Governing Body Chair for 4 years. E O'Shea shall resume duties as Chair of the Audit and Risk Committee. The members thanked M. Cooke for acting as interim chair of ARC.

Approved

P: L. Shoemaker

S: E. Maher

iv. Update from the Government and community Advocacy Lead Dr. Brian Murphy

Dr. Brian Murphy presented an update and was commended by the Board for his work and work plan.

Noted

v. Report on Sports Scholarships

Christy O Shea and Niamh O Callaghan presented a PowerPoint review on Sports Scholarships and the ongoing benefits they are bring to TU Dublin Sports and the University as a whole. The Board thanked and congratulated them both on the ongoing successes of the initiative.

Noted

vi. President Update on HEA meeting

Noted

vii. University executive report

The President briefed the Board on several issues highlighted in the report. There was a discussion around the need for a review of HR policies, procedures and reporting. The CSR Team have

Noted

	formed a working group to strategise plans A, B, and C for how to proceed with examinations considering ongoing SRMS issues.	
viii.	Academic Council – TOR The Board approved the President to proceed with a review of the Academic Council Terms of Reference.	Approved P: E. Maher S: J. Cowman
ix.	Financial Recovery Plan Update	Noted
x.	Cost containment plan	Noted
xi.	SRMS Update The CRO updated the Board on the latest developments and challenges as a result of the ongoing issues with the new SRMS citing 3 key areas of focus at this time being Data Cleansing, Registrations, and Exams. Key points: 1st of March 2026 is the no-exceptions deadline for reporting student numbers to the HEA which will inform funding for the next Academic Year regardless of SRMS issues. ██████████ contract expires at the end of December 2025 with deliverables still missing and without a clear answer from them whether troubleshooting and support will continue in January and under what terms. CRO has requested clarity.	Noted
xii.	SRMS Finance Approval Request The CRO presented a paper to the GB on the budget and spend for the SRMS project. Governing Body approved the overall budget for the SRMS project of 26.2 million as presented by the CRO.	Approved P: L. Shoemaker S: E. Maher
xiii.	Critical Systems Recovery- SRMS Governance Framework	Noted

Ref	Item	Decision
66.06	HEA & DFHERIS Correspondence	
	i. Letter from President to HEA 23rd October 2025	Noted
	ii. Response from HEA to President 28th October 2025	Noted
	iii. Correspondence from HEA meeting 6th November	Noted
	iv. Ministerial Nominees DFHERIS Correspondence 20-11-2025	Noted
66.07	Other Correspondence Relevant to the Governing Body	
	i. FOI	Approved
	The Governing Body supported the FPC decision to empower the COO to seek external legal advice re: FOI requests.	P: J. Cowman S: R. English
	ii. Parliamentary questions and responses	Noted
	iii. PAC comms re: Financial Statement	Noted
66.08	iv. Recent HEA Funding Awards	Noted
	Media Articles	
	i. TheJournalTUDublin https://www.thejournal.ie/tu-dublin-losses-6864241-Nov2025/	Noted

66.B.02

UET Appointments/GB Membership

- i. Independent external member to FPC New FPC member- Eoin O'Leary
- ii. University Registrar Update
- iii. Outcome of Interim VP R&I post interview competition

Approved JC ER

Noted

Approved

P: L. Shoemaker

S: E. Maher

66.03

- i. **Treasury Mgmt Policy- This policy was approved**

Approved

P: L Sharkey

S: J Cowman

- ii. **Banking Mandate Signatories- This was approved**

Approved

P: L Sharkey

S: J Cowman

Approved

P: N Sebastine

S: L Sharkey

- iv. **Insurance Update – Renewal**

Approved

P: L. Sharkey

S: W. Johnston

- v. **CCTV Policy- This policy was approved**

Approved

P: E. Russell

S: C. Mulvaney

- vi. **Student Accommodation Proposal**

Approved

The Board approved Rachel O Connor to proceed with hard nominations with third-party student accommodation providers to ensure continued availability of beds for TU Dublin students.

P: R. English

S: E. Maher

vii. Annual Governance Statement – IP/Spin Outs

The Board approved the memo presented by Paul Maguire as part of the Annual Governance Statement.

Approved

P: J. Cowman

S: L. Sharkey

66.B.04 Compliance

**i. Report on the Review of the Effectiveness of the System on Internal Controls
y/e 31 August 2025**

██████████ briefed the Board on goals met and work ongoing in respect to recommendations in the report, the overarching goal being to avoid a drop in the level of assurance as defined in the report. ██████████ reviewed a number of significant findings within the report to be actioned ASAP

Approved

P: E. Maher

S: Mary Cooke

ii. Update on Internal Audit

Noted

iii. Internal Audit Annual Report

Noted

iv. University Seal Report

Noted

v. Review of Internal Financial controls

Noted

66.B.05 Executive Reports

i. Academic Hub Update

Noted

ii. HR Quarterly Update

Noted

iii. Energy Action Plan

Noted

iv. Energy Policy

Noted

v. Gender Pay Gap Report

Noted

66.B.04

Finance Reports

- i. LINC Subsidiaries Update
- ii. HEA Deliverables including DRAFT 1 FY 25 Financial Statements & 3 year Forecast
- iii. Cashflow 31-10-2025
- iv. Prompt Payment Q3 2025
- v. Procurement Compliance Report
- vi. Revenue Correspondence
- vii. Contractor Extension – BDO

Noted

Noted

Noted

Noted

Noted

Noted

Approved

P: E. O'Shea

S: W. Johnston

Noted

66.C.01

- viii. EduCampus Update

Council and Committee Minutes and Reports

- i. ARC 19.08.2025 minutes attached
- ii. ARC 17.09.2025 minutes attached
- iii. FPC 24-09-2025 minutes attached
- iv. EDIC 18.09.2025 minutes attached
- v. EDIC Report 12-11-2025
- vi. FPC Report 12-11-2025
- vii. ARC 18-10-2025 Report

Noted

Noted

Noted

Noted

Noted

Noted

Noted

66.C.02

Section G – AOB

Ref	Item	Decision
	NEXT MEETING: Monday, 15 December 2025 (09.00am)	
	Signed : <i>Tom Tolur</i>	
	Date 15-12-2025	

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