

Technological University Dublin
Governing Body Meeting
Meeting 68: Wednesday, 18 February 2026 (09.30am) CQ 414-f
Final Signed Minutes

Attendance: Chair: G. Howlin, E. O'Shea, E. Maher, M. Gately, E. Russell, D. Lillis, M. Cooke, R. English, L. Shoemaker, J. Cowman, C. Clune Mulvaney, L. Sharkey, D. Moran, N. Sebastine, S. Sherry. S. Harton, P. Kelly, R. Coyne.

Apologies: W. Johnston, S. Maher, P. Aguele.

Invited: Dr. Dominic Dillane, Ms. Rachel O' Connor, Mr. David Robinson.

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Ref	Item	Decision
	<u>Introduction, attendance & apologies</u>	
	The Chair welcomed members to the meeting.	Noted
	The Agenda was agreed and there were no conflicts of interest noted.	Approved P: L. Shoemaker S: D. Moran
	Declaration of Confidentiality	Noted
	Minutes	Approved
	i. Governing Body Meeting 66 Minutes 25 Nov 2025 - Approved subject to changes requested by the President	P: E. Maher
	ii. Special Governing Body Meeting 67 Minutes 15 Dec 2025	S: E. Russell

Ref	Item	Decision
	Matters Arising	
	i. SRMS Update The CRO updated members on work ongoing regarding the SRMS. [REDACTED] [REDACTED] [REDACTED] 'active' students. [REDACTED] [REDACTED] Members thanked the CRO and his team. [REDACTED] [REDACTED] The Chair encouraged contingency planning.	Noted
	ii. Chairs Action - Appointment of Programme Lead (Enhancing Enterprise Engagement) As the President chaired the Selection Board, Chairs action was taken on the appointment of Prof. Declan McCormack as the Programme Lead.	Noted
	iii. Formal Reports of Compliance from Subsidiary Companies - Update	Noted
	iv. Insurance Premium - Marsh	Noted

Items for Approval

i. Chief Operations Officer Appointment

The President advised the Board that Sally Anne Sherry has been selected as the successful candidate for appointment to the role of Chief Operations Officer. This appointment was approved by the Governing Body.

Approved

P: E. O Shea

S: R. English

ii. Design of New University Directorate - Enhancement of Executive Structures and Processes in TU Dublin

The President presented the EESP project for approval. [REDACTED]
[REDACTED] There were several discussions around multiple aspects of the project. Members requested the potential for a review option for the EESP, for if and/or when it is deemed necessary. [REDACTED] ng
[REDACTED] ation to come back for approval at a Special Governing Body meeting.

Approved:

P: E. Maher

S: R. English

iii. Academic Council Review Group

The President briefed the Board on the Academic Council Review Group, requesting 2 Governing Body volunteers for the Steering Group. Dr. Jennifer Cowman and Derek Moran were nominated.

Approved:

P: L. Shoemaker

S: N. Sebastine

iv. Formation of Protected Disclosure Review Group

The President requested 2 Governing Body volunteers for a Protected Disclosure Review Group.
[REDACTED]

Approved:

P: L. Sharkey

S: N. Sebastine

v. Principles for Resource Allocation and Financial Sustainability

The President requested approval for Principles for Resource Allocation and Financial Sustainability to guide decision making at all levels in the University as the University works to achieve financial sustainability. This was approved by the Governing Body.

Approved:

P: D. Moran

S: E. Russell

vi. Students' Union Funding Agreement

Approved:

P: L. Shoemaker

vii. GP Medical Service Contract

This contract was approved

viii. Technology Services Change Management Policy

This policy was approved

ix. IT Asset Management Policy

This policy was approved

x. Vulnerability Management Policy

This policy was approved

xi. Annual Governance Statement 2025

Members queried documents provided. It was noted that the Formal Reports of Compliance from Subsidiary Companies were not available to contribute to this document. The AGS return reflected this. It was agreed to submit the AGS to the HEA subject to further revisions as necessary.

xii. Oversight Agreement

The oversight agreement was approved.

xiii. University Risk Register

Members discussed pressing risks. SRMS and Academic Risks were noted.

xiv. Capital Derogations List

The Capital Derogations list was approved by the GB.

S: L. Sharkey

Approved:

P: M. Cooke

S: R. English

Approved:

P: L. Shoemaker

S: J. Cowman

Approved:

P: E. O Shea

S: E. Russell

Approved:

P: M. Cooke

S: D. Moran

Approved:

P: D. Moran

S: L. Sharkey

Approved:

P: J. Cowman

S: D. Moran

Approved:

P: L. Shoemaker

S: R. English

Approved:

P: E. Maher

S: L. Sharkey

Ref	Item	Decision
	xv. Synergy Financial Statements 2024 The Synergy Financial Statements were noted	Noted
	xvi. Fee Approvals - New Courses Commencing Sept 2026 The CRO sought approval on Fees for several courses. The Board queried benchmarking and financial costing procedures. The Board requested business cases with detailed financials and benchmarking data for these approvals going forward. It was noted that the Fee Policy is under development and was delayed due to the focus on meeting HEA deliverables in December 2026.	Approved P: E. Maher S: D. Moran
	xvii. Performance Agreement - Approval to sign	Approved: P: L. Shoemaker S: D. Moran
	xviii. TU Dublin Appointment of Director of CAO The President advised Dr. Brian Bowe is the University nominee to the CAO Board, pending the appointment of the University Registrar.	Approved: P: L. Shoemaker S: N. Sebastine

Ref	Item	Decision
	HEA and Department correspondence	
	i. Update from HEA Meeting 04.02.2026 The President updated the Committee on the latest developments coming out of the meeting with the HEA in early February.	Noted
	ii. 25.11.2025 Letter to TU Dublin from S. Sleeman	Noted
	iii. 04.12.2025 Letter to S. Sleeman DFHERIS from Dr. Deirdre Lillis, TU Dublin_re LINC collaboratory	Noted
	iv. 08.12.2025 Letter to TUDublin from Dr Alan Wall HEA re 2026 Oversight Agreement	Noted
	v. 26.11.2025 Deputy Chair to Minister Lawless	Noted
	vi. C&AG Management Letter	Noted
	vii. Parliamentary Question	Noted
	viii. Other Correspondence & Media Articles	Noted
	Compliance Items	
	i. Protected Disclosures Update	Noted
	ii. Update on Internal Audit The CFO briefed the Board, advising Deloitte's ongoing audit activities have at this resulted in [REDACTED] [REDACTED] [REDACTED] Addressing internal audit findings will be a priority for the University Executive Team in 2026.	Noted
	iii. Erasmus+ The CFO alerted the Committee to findings in a HEA Audit on the Erasmus+ programme carried out by Mazars. The Board requested sight of this report at the next meeting.	Noted
	iv. University Seal Report	Noted

Ref	Item	Decision
	Executive Reports	
	i. Academic Hub Update	
	The COO advised potential opening dates. [REDACTED]	Noted
	ii. HR Quarterly Update	
	The COO updated the Board that [REDACTED] were awarded the contract for HR services. A [REDACTED]	Noted
	[REDACTED]	Noted
	iv. Cashflow Reports	Noted
	v. Prompt Payment Update	Noted
	vi. Procurement Compliance Update	Noted
	Any Other Business	
	The Chair advised the Board that a Delegated Functions paper will come to GB ahead of the April meeting.	Noted
	The Chair requested a paper on Student views to come from the SU President and Vice-President before finishing their terms, with newly elected SU representatives to attend.	Noted
	The Board will convene for a Special online meeting on the 27 th of February to review requested amendments to the EESP and consider the item for approval in full.	Noted

Ref	Item	Decision
	NEXT MEETING: Wednesday, 25 March 2026 (09.30am)	
	Signec <i>Gerard Howlin</i> Date 25-03-2026	

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