



## **Final Governing Body Minutes Meeting 73**

**17th June 2026**

### **Introduction, attendance and apologies**

**In attendance:** Eoin O'Shea (Interim Chair) Dr. Deirdre Lillis (President), Liam Sharkey, Leslie Shoemaker; Derek Moran; Dr. Eamon Maher, Ray English; Catherine Clune Mulvaney; Naomi Sebastine; Eamon Russell; William Johnston; Dr. Jennifer Cowman

**Invited:** Immanuella Oba, Mina Eusebio, Dr Dominic Dillane (Registrar), Dr Dympna O'Sullivan (IVPRI) Sally Anne Sherry(COO), Stephen Harton(CFO), Prof. Declan McCormack; Paul Maguire

**Apologies:** Siobhan Maher

**University Secretary:** Dr. Pamela Kelly (Minutes);

**University Secretariat:** Raymond Coyne

### **Proposed Meeting Agenda**

**Approved** Proposed: Leslie Shoemaker Seconded: Eamon Maher

### **Declaration of Confidentiality & Conflict of interest**

No Declarations of Conflicts of interest and the Interim Chair reaffirmed the importance of confidentiality.

### **Minutes**

The Minutes of the Meeting of the 13-05-2026 were deferred until Aug 2026 for approval.

### **Matters arising**

Members to write to the University Secretary with suggested amends to the minutes.

### **Interim Chair Arrangements and Interim Committee Appointments**

The Governing Body approved the following: As from 15<sup>th</sup> of May 2026 until the appointment of a permanent Chair of the University, the Deputy Chair, Eoin O'Shea, shall also be Acting Chair of the University and shall Chair meetings of the Governing Body and other relevant GB/University Committees. 2) The Deputy Chair shall act as Chair and shall perform all of the powers, responsibilities and functions of the Chair of the University as set forth in relevant legislation, relevant University policies and regulations, and by way of custom, and the foregoing shall include the taking of 'Chairs Actions' where appropriate.

3) In the absence of the Interim Chair, at any GB meeting/GB Committee meeting (save for ARC) scheduled to be chaired by the Deputy Chair, the relevant meeting shall be chaired by Mary Cooke, Chair of the GB EDIC committee or, in her absence, by William Johnston, Chair of the GB FPC committee or, in the absence of both of the foregoing, by a person chosen by the remaining members of the GB/GB Committee.

**Approved** Proposed: Liam Sharkey Seconded: Leslie Shoemaker

The Governing Body approved the appointment of Catherine Clune Mulvaney to the position of Interim Chair of the Audit and Risk Committee.

**Approved** Proposed: Derek Moran Seconded: Eamon Russell

The Governing Body approved amendments to the membership of the ARC subcommittee of the GB.

**Approved Proposed Naomi Sebastine ; Seconded Leslie Anne Shoemaker**

### **Appointment of SU Members to Governing Body**

The following two SU reps were approved by the Governing Body to begin their term on the 1st of July 2026 for a period of not more than one year.

1. Mina Eusebio
2. Immanuella Oba

**Approved** Proposed: Leslie Anne Shoemaker Seconded Eamon Maher

### **SRMS Update**

#### **1. Registrar Appointment**

The Governing Body congratulated Dr Dominic Dillane (DD) on his appointment as University Registrar, who then presented the GB pack materials to the group. No actions arose from this item.

#### **2. Exam Results – Status Update**

Over 20,000 results ready and nearly all exam boards complete, the discussion confirmed

the release process had been tested and the system was GDPR/SSO compliant. The release of exam results and phasing was discussed.

### **3. Student Fees and Income**

The discussion covered the charges applied to accounts today, holds placed on unpaid accounts, and outstanding fee income and daily fee income rates were discussed. The payment status for international students was highlighted. The fee collection plan was outlined, student fees team in place to deal with queries.

### **4. Data Migration and Systems (Placard to Banner)**

Discussion centered on the ongoing data remediation and Placard-to-Banner migration, along with improvements to registration functionality for students and issues around mandatory-module setup and module-option limits. It was agreed CRN remediation and school verification would be completed by 10 July, with data loaded into Banner in time for September.

### **5. Summer Exams – Operational Review**

The discussion noted that exams went smoothly, while summer exams were more challenging but were delivered.

### **6. Appeals Process**

The discussion covered how appeals will be handled. It was agreed that grading outcomes would be formally reviewed in September for lessons learned.

### **7. Financial Position and Forecast**

The discussion addressed fee income and [REDACTED]

[REDACTED] It was agreed a special FPC session would examine the reforecast non-tuition income and agree the HEA reporting approach on [REDACTED], with further discussion scheduled for next Wednesday.

### **8. Banner / Placard – Systems and Vendor Relationship**

The discussion covered mobile usability issues with Banner raised with the vendor, the continued value of Placard's reporting, the procurement of [REDACTED]  
[REDACTED]

The Chair thanked the Registrar.

### **Mazars Erasmus Audit Report**

The Chair welcomed the VPRI Dr Dympna O'Sullivan to the meeting. The Chair noted that the issues raised in the Mazars report occurred before she began in her interim position as VPRI.

The VPRI gave an update to the GB on the Mazars audit on Erasmus. The management responses had been re-submitted to Mazars. She gave an overview of the working group which was led by Miriam O'Donoghue to examine gaps across the Erasmus process. The main issues identified were discussed, including moving to digitise the process. The SOPs were being developed for the Erasmus office. 67% of audit actions are completed. The full team will meet the HEA next week.

The Internal audit into Erasmus commissioned by the ARC on behalf of the GB was discussed. The VPRI outlined that IA Deloitte's financial tracing of 2018 mobilities found minor discrepancies within the tolerance threshold.

The Chair requested that partnerships are reviewed more broadly and he flagged some key areas for review. [REDACTED]

The Chair thanked the interim VPRI.

## LINC Subsidiary Update

██████████ KPMG and ██████████ TU Dublin Finance were welcomed to the meeting.

The Governing Body agreed

GB resolution to Appoint Directors previously approved was reasserted and it was confirmed that the GB approved the proposed appointment of Deirdre Lillis and Eoin O'Shea as Directors of the LINC Collaboratory CLG.

**Approved Proposed:** Leslie Anne Shoemaker **Seconded:** Dr Eamon Maher

### **Logistics Associate Apprenticeship (LAA) Position Paper Update**

The Chair welcomed Professor Declan McCormack who gave an update on the LAA. He outlined the student numbers, governance and quality assurance, financial viability, Risk assessment, key risks and mitigations (formalisation of interim agreements, programmatic review, consortium agreement, FTAI agreement, Funding review), progression and pathways and future developments for the program.

The Chair thanked Prof McCormack for the paper and for his work in relation to LAA.

**Special Financial Recovery Committee (SFRC)** Chair updated the Governing Body in relation to the proposed establishment of the Special Financial Recovery Committee to be Chaired by Derek Moran.

The Chair updated the committee on his meeting with the CEO of the HEA [REDACTED]. The proposed Chair of the Committee Derek Moran gave an overview of the work to be completed and timelines involved. It was agreed to approve the addition of Joan Curry to the sub-committee. There was a discussion on the membership of the subcommittee. The Chair of the sub-committee reiterated to the GB that the subcommittee reports into the GB. Members requested that the GB be updated regularly in relation to the work of the subcommittee.

The establishment of the sub-committee, the TOR, amendment to the TOR, and external Sub-committee member Joan Curry were approved.

**Approved** Proposed: Leslie Shoemaker Seconded: Ray English

### **Financial & Non-Financial Information from Executive to GB**

The President presented the financial and non-financial information to be provided by the executive to the Governing Body and its sub-committees and it is aligned with the Reserved matters and Delegated Authority framework.

**The Governing Body Approved Financial and Non-financial information from the Executive to the GB.** Proposed: Leslie Shoemaker Seconded: Eamon Maher

### **Cost Containment Options Paper**

The Cost Containment options paper prepared by the President was noted by the Governing Body.

## HEA Correspondence

The Interim Chair updated the GB on the most recent HEA correspondence.

### **27.05.2026 Correspondence - COO to HEA**

This correspondence was noted by the GB

### **Letter from Dr Alan Wall CEO HEA to GB Chair 29-04-2026**

This correspondence was noted by the GB

### **GB Response to HEA letter 29-04-2026**

This correspondence was noted by the GB

### **29.05 Alan Wall to GB Chair**

This correspondence was noted by the GB

## **Budget & Accountability Report**

This report was included in the GB pack and it was noted by the Governing Body.

## **Regular Report C Resubmission & Regular Report D Draft OPB**

Both reports were presented to the Governing Body.

1. Regular Report C Re-submission
2. Regular Report D Draft OPB

Both reports were approved by the Governing Body

**Approved** Proposed: William Johnston Seconded: Naomi Sebastine

## Other Correspondence relevant to Governing Body

### **Pensions correspondence**

This item was noted by the GB

### **28.05.2026 COO to Enterprise Ireland**

This item was noted by the GB

### **QQI correspondence**

This item was noted by the GB

## Items for approval

### **Micro credential Course Fees Approval**

Prof Declan McCormack presented the listing of Micro-Credential courses and approval was sought from the GB for the fees associated with the micro-credential courses.

**The Micro-credential Course fees were Approved by the Governing Body** Proposed: Leslie Shoemaker Seconded: Liam Sharkey

### **Project GEMINI Orderly Withdrawal (Approval)**

The Interim VPRI Dr. Dympna O'Sullivan outlined the request for approval from the GB for the formal withdrawal of TU Dublin from project Gemini (The Geothermal Energy Momentum on the Island of Ireland). She presented to the GB on the background, withdrawal conditions, notice requirements and continuing obligations, project continuity and financial exposure of the Gemini Project .

1.The Governing Body approved the orderly withdrawal from the Gemini Project, as outlined in the paper prepared by the Interim VPRI.

**Approved** Proposed: Dr. Jennifer Cowman Seconded: Leslie Shoemaker

2.The Governing Body approved the reversal of the GB approval in Oct 2024 to ring fence ██████████ as a reserve fund for the Gemini Geothermal project. This previous approval is now rescinded.

**Approved** Proposed: Derek Moran Seconded Leslie Shoemaker

The Chair thanked the Interim VPRI.

### **Spin Out Approval Policy**

Paul Maguire, Head of Innovation and Knowledge transfer was welcomed to the meeting to present the TU Dublin Spin-Out Approval Process and the Policy for approving the formation of a spin-out company based on TU Dublin research. Paul confirmed that this process is consistent with other Universities. The process for approval of spinouts will be delegated to the FPC committee and then come to the GB for noting. This is also reflected in the Reserved Matters delegated authority framework.

**The Governing Body Approved the TU Dublin Spin-Out Approval Policy** Proposed: Eamon Maher Seconded: Eamonn Russell

### **Spin Out - Colata Analytics**

Paul Maguire, Head of Innovation and Knowledge presented for approval today a new spin-out Colata Analytics Limited. He outlined the company and gave an overview of the nature of the business as a cloud-based SaaS platform integrating sports data across performance medical and tactical domains with AI-powered analytics.

### **The Governing Body approved Colata Analytics Ltd as a TU Dublin Spin-out. Approved**

Proposed: Dr. Jennifer Cowman Seconded: Leslie Shoemaker

### **Catering Contract**

The COO presented a memo for approval to enter into multi lot single party framework agreement for the provision of catering and hospitality services to TU Dublin. There were two different contracts (Lot 1 and Lot 2) with two different suppliers. Lot 1: Catering and hospitality Services for the Grangegorman Campus. Successful Supplier: As noted in the Memo. Lot 2: Catering and hospitality services for Aungier st, Blanchardstown, Bolton St, Linen Hall and Tallaght campus. Successful Supplier: As noted in the GB memo. The values of the contracts were discussed and outlined as per the memo submitted to the GB. The COO will return to a future GB meeting to confirm the signing of the contract. The GB agreed to enter into contract with Lot 1 and Lot 2. It was outlined that the initial contract is for a duration of 5 years with the option to extend for 2 X1 yr extensions.

**Approved** Proposed: William Johnston Seconded: Catherine Clune Mulvaney

### **Cleaning Contract**

The COO presented the memo for approval to enter into a single party framework agreement for the provision of commercial cleaning and sanitary hygiene services for Technological University Dublin. The GB gave the approval to enter into the contract as per the memo provided by the COO. The COO will return to a future GB meeting to confirm the signing of the contract.

**Approved** Proposed: William Johnston Seconded: Liam Sharkey

### **AV Equipment Contract**

The CFO presented a memo to the GB for the Authorisation to proceed to contract signing for a multi supplier framework for Audio Visual (AV) equipment and services. The proposed arrangement is a Multi-supplier Framework Agreement for the provision of audio-visual equipment and associated services for a period of up to four years, with a maximum aggregate value as detailed in the memo.

**Approval to enter into a contract.** Proposed: Liam Sharkey Seconded Derek Moran

### **R&I Open Access Policy**

Interim VPRI Dymrna O'Sullivan presented the R&I Open Access Policy to the GB for approval.

**This policy was approved.** Proposed: Dr. Jennifer Cowman Seconded: Dr. Eamon Maher

### **Research Integrity Policy**

Interim VPRI Dr. Dymrna O'Sullivan presented the Research Integrity Policy to the GB for approval.

**This policy was approved.** Proposed: Dr. Jennifer Cowman Seconded: Catherine Clune Mulvaney

### **Request to extend duration of membership of Academic Council and its Subcommittees**

1.Prof Declan McCormack on behalf of the Academic Council Review group made a proposal to the GB to extend the duration of membership of Academic Council and its subcommittees until February 2027.

**Approved** Proposed: Derek Moran Seconded: Catherine Clune Mulvaney

2.Prof Delcan McCormack proposed an amendment to the TOR for the Academic Council review group. The proposal was to increase the membership of the review group to 12 to include the Head of Academic Affairs, Brian Bowe. The Registrar will also continue to be a member of the group.

**Approved** Proposed: Dr Jennifer Cowman Seconded: Liam Sharkey

### **Reserved Matters & Delegated Authority Framework**

The Reserved matters and Delegated Authority Framework was presented to the Governing Body for approval by the University Secretary.

**Approved** Proposed: Dr. Eamon Maher Seconded: Eamonn Russell

### **Request for approval to amend policy to draw down on Confidential External Recipient**

The COO presented to the GB for the approval to drawdown from the OGP framework for external confidential recipient for protected disclosures and the corresponding amendment to the protected disclosures policy to allow for this change, as set out in the memo. Both requests were approved by the Governing Body. There was a discussion on costs and rationale.

**Approved.** Proposed: Leslie Shoemaker Seconded: Liam Sharkey

### **Code of Conduct for GB members**

The University Secretary presented an updated Code of Conduct for GB members. The Governing Body approved the code of conduct for GB members.

**Approved** Proposed: Eamon Maher Seconded : William Johnston

### **Updated TOR Sub-committees of the Governing Body**

The University Secretary presented the Terms of reference in track changed version to the GB in the pack for their review.

The TOR of the following committees were updated and approved by the GB.

1. ARC Updated 17th June 2026
2. FPC Updated 17th June 2026
3. EDIC Updated 17th June 2026

**The Terms of Reference were approved by the Governing Body. Updated.** Proposed: Leslie Shoemaker Seconded: Eamonn Russell

### **Standing Orders for TU Dublin's Governing Body**

The University Secretary presented the updated Standing Orders for the Governing Body. The standing orders were approved by the Governing Body.

**Approved** Proposed: Dr. Eamon Maher Seconded: William Johnston

### **Safeguarding and Protection of Children and Vulnerable Persons policy**

The Safeguarding and Protection of Children and Vulnerable Persons Policy was presented to the Governing Body for approval. There was a GB discussion on the policy.

**Approved** Proposed: Leslie Shoemaker Seconded: Eamon Maher

### **Governing Body meeting dates**

The new GB Calendar was approved, subject to two minor changes.

**Approved** Proposed: Leslie Shoemaker Seconded: Naomi Sebastine

### **University Directorate Appointments**

The President presented the following five appointments to the University Directorate. The President presented University Directorate appointment Reports on each recruitment process to the Governing Body.

The appointments were approved by the Governing Body as per the President's memo to the Governing Body.

1.Appointment of the recommended candidate- Dean of Engineering- Dr Paul Doyle

**Approved** Proposed: Eamon Russell Seconded: William Johnston

2. Appointment of the recommended candidate - Dean of Arts- Dr Orla Mc Donagh

**Approved** Proposed: Catherine Clune Mulvaney Seconded: William Johnston

3.Appointment of the recommended candidate - Dean of Business- Dr Etain Kidney

**Approved** Proposed: Catherine Clune Mulvaney Seconded: William Johnston

4. Appointment of the recommended candidate - RIEE- Dr Dympna O'Sullivan

**Approved** Proposed: Eamon Russell Seconded: Catherine Clune Mulvaney

5. Appointment of the recommended candidate - PIC - David Robinson

**Approved** Proposed: Derek Moran Seconded: William Johnston

### **Compliance items -Compliance Update**

#### **Protected Disclosures Update**

This item Protected Disclosures update was noted in the meeting by the Governing Body.

#### **University Seal Report**

The Governing Body noted that the seal of TU Dublin was applied to no documents during the period 1st May 2026 to the 9th of June 2026.

#### **University Risk Register**

This item was not taken due to time constraints.

## **Finance items**

### **LINC Financial Update**

This LINC financial update and memo was noted by the GB.

### **Foundation Financial Update**

The Foundation financial update and memo was noted by the GB.

### **8 Month Accounts - incl. Reforecast**

This is tabled at the FPC meeting on the 24th of June 2026.

### **Tuition Fee Collection**

The Governing Body was updated by the CFO on tuition fee collection. A memo was prepared for the Governing Body on the Tuition Fee income- Billing and Collection status.

### **Formal Reports of Compliance from Subs Companies**

The LINC and Synergy Formal reports of Compliance were noted by the GB.

### **Procurement Compliance Report**

The Procurement compliance report Sept 2025-April 2026 was noted by the GB.

### **Monthly Cash & Bank April 2026**

The Monthly Cash and Bank for April 2026 was noted by the GB.

The TU Dublin Financial Recovery plan bank balance from August 2021 to April; 2026 was noted by the Governing Body.

### **Prompt Payment Report Q1 2026**

The Prompt Payment Report Q1 2026 was noted by the GB.

## **Executive Reports**

### **Capital Development Update**

The COO gave a brief Capital development update to the GB.

### **Capital Derogations List**

The COO presented the Capital Derogations list and the Governing Body approved the Capital Derogation list.

**Approved** Proposer: Jennifer Cowman Seconder: Liam Sharkey

### **Tallaght Pitches Planning Applications**

The COO gave an update on the Tallaght sports pitches and associated Support (CWMF) Stage 1 Report and Stage 2a/ Planning Application. The Governing Body noted the memo and information provided.

### **HR Quarterly Update**

The COO updated the GB on the new CHRO officer appointment. The COO presented the template and content of quarterly HR reports to UET and the Governing Body including cultural indicator data.

**Approved** Proposer : Jennifer Cowman Secunder : Eamon Maher

### **Internal Audit Charter**

The internal Audit Charter was Approved by the Governing Body.

**Approved** Proposer: Eamon Maher Secunder: Leslie Shoemaker

### **University Executive Report**

The University Executive Report was noted by the Governing Body.

### **Annual Report**

The GB provided feedback on the Annual Report and were happy to approve on the basis that the feedback was taken on board.

**Approved** Proposed: Jennifer Cowman Seconded: William Johnston

### **EESP Update**

### **Council and Committee Minutes & Reports**

All minutes and reports were noted by the Governing Body.

ARC -Noted; EDIC - Noted; FPC - Noted

**Any other business**

**Chair Selection Committee Establishment - Memo**

The Interim Chair Eoin O'Shea left the room for this item. The University Secretary prepared a memo for the Governing Body on the establishment of the Chair Selection committee, this was circulated in advance of the meeting. The Governing Body were asked to approve the establishment of the Chair Selection Committee, the TOR and membership of the Chair select Committee, and that Mary Cooke is to Chair the Committee.

**Approved** Proposed: Ray English Seconded: Jennifer Cowman



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Signed by the Interim Chair of the Governing Body Eoin O'Shea  
Date: 26/08/2026